Advisory Council Meeting Participants*

Luis A. Aguilar  
Falcon Cyber Investments LLC

Patricia M. Bedient  
Alaska Air Group Inc.

Betsy J. Bernard  
Principal Financial Group Inc.

Veronica Biggins  
Avnet Inc.

Joyce F. Brown  
Ralph Lauren Corp.

Phyllis J. Campbell  
Alaska Air Group Inc.

Theodore L. Dysart  
Heidrick & Struggles

Margaret M. Foran  
Occidental Petroleum Corp.

Holly J. Gregory  
Sidley Austin LLP

Ellen M. Hancock  
Aetna Inc.

Bart B. Harvey  
Federal National Mortgage Association

Jane E. Henney  
Cigna Corp.

Thomas E. Hoaglin  
American Electric Power Co. Inc.

James C. Johnson  
Hanesbrands Inc.

Anastasia D. Kelly  
Huntington Ingalls Industries Inc.

Leslie F. Kenne  
Oshkosh Corp.

Stuart R. Levine  
Broadridge Financial Solutions, Inc.

Sandra Beach Lin  
WESCO International Inc.

Henry McGee  
AmerisourceBergen Corp.

Andrew J. McKenna  
McDonald’s Corp.  
(chair emeritus)

Roderick A. Palmore  
Goodyear Tire & Rubber Co.

Sara Spiering  
Heidrick & Struggles

Robert J. Stevens  
Monsanto Co.

Jane L. Warner  
Regal-Beloit Corp.

Alan L. Wells  
Windstream Holdings Inc.

Kelvin R. Westbrook  
Archer-Daniels-Midland Co.

National Association of Corporate Directors

Robyn Bew

Peter R. Gleason

Katherine W. Keally

Friso van der Oord

Ashley Marchand Orme

Steven R. Walker

* This list includes delegates, partners, stakeholders, and guests who participated in the council’s meeting on March 28, 2017, and/or in a related teleconference on April 6, 2017.
About the Nominating and Governance Committee Chair Advisory Council

In support of a sustainable, profitable, and thriving corporate America, the National Association of Corporate Directors (NACD) created the Nominating and Governance Committee Chair Advisory Council. Since 2010 this council has brought experienced nominating and governance committee chairs from Fortune 500 companies together with key shareholder representatives, regulators, and other stakeholders to discuss ways to strengthen corporate governance in general and the work of the nominating and governance committee in particular. Heidrick & Struggles and Sidley Austin LLP collaborate with NACD in convening and leading this council.

Delegates of the council have the opportunity to engage in frank, informal discussions regarding their expectations for nominating and governance practices, processes, and communications, and to share observations and insights on the changing business and regulatory environment. The council’s purpose is threefold:

- to improve communication and build trust between the board leaders of corporate America and key governance stakeholders
- to give directors engaged in the nominating and governance arena a voice and a forum in which to exchange perspectives with regulators, standard-setters, investors, and other important constituents on committee-related matters
- to identify ways to take nominating and governance committee practices to the next level

NACD believes that the open dialogue facilitated by this advisory council is vital to advancing the shared, overarching goal of all boards, investors, and regulators: to build a strong, vibrant capital market and business environment that will continue to earn the trust and confidence of all stakeholders.

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